

SEMBCORP INDUSTRIES TO ACQUIRE ALINTA ENERGY

- Strategic entry into Australia, a AAA-rated country that offers attractive growth opportunities
- Access to Alinta Energy's high-quality generation portfolio and a 10.4GW development pipeline comprising renewables and firming systems to drive growth and energy transition
- Delivers immediate earnings and returns accretion for Sembcorp's shareholders upon completion of acquisition

Singapore, December 11, 2025 – Sembcorp Industries (Sembcorp or the Company) announces that its wholly-owned subsidiaries, Sembcorp Energy Australia Pty Ltd and Sembcorp Energy Australia Pte Ltd, have entered into a share sale agreement with Chow Tai Fook Enterprises Limited and Pioneer Sail Singapore Pte Ltd, to acquire all of the issued share capital and the shareholder's loans in Pioneer Sail Holdings Pty Ltd and Latrobe Valley Power (Holdings) Pty Ltd (Target Group), for an agreed enterprise value of A\$6.5 billion (S\$5.6 billion¹) (Proposed Acquisition). The estimated purchase price payable is approximately A\$5.6 billion (or S\$4.8 billion¹)², which will be adjusted based on customary completion adjustments. This will be fully paid in cash through Sembcorp's bridge and working capital facilities. The Target Group's primary business activities are carried out under the Alinta Group comprising Alinta Energy Pty Limited (Alinta), one of Australia's leading integrated energy companies.

The Proposed Acquisition advances Sembcorp's strategic plan to grow its renewables portfolio and delivers immediate earnings accretion. Alinta owns and operates a fleet of highly reliable and well-maintained generation assets, with best-in class generation and energy risk management. The assets have also consistently delivered availability rates

¹ Based on the AUD:SGD exchange rate of 1:0.8615 as at the close of business on December 10, 2025

² Estimated purchase price is calculated based on Target Group's management accounts as at October 31, 2025, and includes the shareholder loan to be injected into the Target Group

above global benchmarks. Alinta's proven track record in delivering utility-scale battery, gas-fired generation, solar and wind generation provides Sembcorp with a highly scalable platform for expansion in an attractive developed market and enables Sembcorp to grow its renewables ambitions, while enhancing portfolio diversification.

Accretive acquisition driving profitability and scale

The Proposed Acquisition will be immediately earnings accretive. On a pro forma basis, Sembcorp's earnings per share (EPS) will increase by 9% from S\$0.575 to S\$0.626 and return on equity (ROE) from 20.3% to 22.3% for the financial year ended December 31, 2024. For the last 12 months ended June 30, 2025, EPS will increase by 14% from S\$0.572 to S\$0.651 and ROE from 19.7% to 22.5%. The transaction adds meaningful scale and diversification to Sembcorp's portfolio across renewables, energy storage and gas assets.

Entry into a AAA-rated country with significant growth opportunities

Australia is a AAA-rated OECD country with national climate targets and supportive energy transition policies, presenting attractive long-term investment opportunities for Sembcorp. This transaction marks Sembcorp's entry into a country with a legislated 2050 net-zero goal, supported by federal government policies including a target of 82% renewables by 2030. These ambitions align closely with Sembcorp's energy transition objectives.

Integrated energy player with strong fundamentals to drive transition

Alinta is one of Australia's leading integrated energy players, supplying electricity and gas to almost 1.1 million customers nationwide. It also operates a diversified portfolio of 3.4GW of installed and contracted generation capacity across coal, gas, wind, and solar. Since 2022, Alinta has achieved stable Adjusted EBITDA³ margins ranging from 15% to 20%, higher than peers.

³ Adjusted EBITDA refers to EBITDA (earnings before net interest expense, tax, depreciation and amortisation) + share of results of associates and JVs, net of tax

Among the integrated energy players in Australia, Alinta provides access to a substantial potential development pipeline of 10.4GW comprising renewables and firming systems. This positions Alinta well to ride market tailwinds in Australia's energy sector and provides new opportunities for Sembcorp to drive the energy transition.

Underpinning Alinta's development pipeline is a portfolio of low-cost generation assets, supporting a cost of supply below average wholesale prices in the National Electricity Market (NEM) and Wholesale Electricity Market (WEM).

Committed to an orderly and inclusive energy transition

The need for affordable and secure energy remains critical for Australia's energy system even as Australia grows its renewables generation capacity. Loy Yang B, a coal-fired power generator in Victoria which is part of Alinta's portfolio, supplies approximately 20% of the state's energy demand with flexible and low-cost baseload electricity along with essential system services required to support the integration of renewables into the grid. Through proactive maintenance and continued investment, Alinta has delivered world-class levels reliability at the plant. Sembcorp will work constructively and in tandem with government, industry and communities to support this orderly transition.

In view of the Proposed Acquisition, Sembcorp expects its emissions to increase in the near term before declining. Sembcorp's emissions intensity on a pro forma basis will increase to around 0.36tCO₂e/MWh and absolute emissions to 18.1 million tCO₂e in 2025⁴. As such, Sembcorp will not meet its 2028 emissions intensity and 2030 absolute emissions targets.

⁴ The Proposed Acquisition is expected to complete, subject to satisfaction of certain conditions precedent, in 2026. Upon completion of the Proposed Acquisition, the emissions intensity and absolute emissions will be accounted for and reported in our Sustainability Report 2026. Our forecasted 2025 emissions data show the impact of this transaction for illustrative purposes only

As this Proposed Acquisition will enlarge Sembcorp's portfolio, Sembcorp will target to achieve an emissions intensity of 0.26 tCO₂e/MWh by 2035⁵. It remains committed to achieving net zero (Scope 1 and 2) by 2050. To reach these targets, Sembcorp will grow its renewables and storage technologies portfolio, manage its fossil fuel portfolio via efficiency improvement initiatives, leverage low-carbon technologies, as well as explore capital recycling initiatives for the group.

Wong Kim Yin, Group Chief Executive Officer, Sembcorp, said: "This acquisition gives us a strong position in a key developed market and provides a scalable platform for Sembcorp to grow renewables and low-carbon solutions. While we remain focused on driving the energy transition in the markets we operate in, we recognise the importance of Alinta's existing power generation assets toward energy security and affordability. We will work closely with the government, communities, and the experienced management team at Alinta, to ensure a balanced energy transition that meets national and stakeholder needs."

In support of the Proposed Acquisition, Jeff Dimery, Managing Director & CEO, Alinta, said, "Sembcorp is an ideal long-term investor in Alinta. It has a proven track record in the energy sector and the capacity and capability to support Alinta as we pursue new opportunities and invest in our development pipeline. This acquisition will create value by bringing together our expertise and resources to deliver a shared commitment to a responsible energy transition."

Further details of the Proposed Acquisition can be found in Sembcorp's SGX Announcement, which is available on the SGX-ST website and the Company's website. A circular setting out details of the Proposed Acquisition will be despatched to shareholders ahead of the convening of an Extraordinary General Meeting (EGM). The Proposed Acquisition is expected to be completed in the first half of 2026, subject to the

⁵ 2023 base year emissions have been re-baselined to account for emissions arising from the Proposed Acquisition and other acquisitions, divestments and concession expiry referencing the Greenhouse Gas Protocol standard on base year recalculation. The 2035 emissions intensity target was developed with reference to country-specific well-below 2°C trajectories and will be externally assured

satisfaction of certain conditions precedent. These include obtaining shareholder approval at the EGM, and regulatory approvals from Australia's Foreign Investment Review Board and the Australian Competition and Consumer Commission.

Please refer to the [Annex](#) for more information on Alinta and the Australia energy market fundamentals.

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ABOUT SEMBCORP INDUSTRIES

(Company registration: 199802418D)

Sembcorp Industries (Sembcorp) is a leading energy and urban solutions provider, led by its purpose to drive energy transition.

Headquartered in Singapore, Sembcorp delivers sustainable solutions to support energy transition and urban development by leveraging its sector expertise and global track record.

Sembcorp has a balanced energy portfolio of 28.3GW, including 20.2GW of gross renewable energy capacity, across 11 countries*.

Its urban development projects span 14,800 hectares across Asia and have generated over 414,000 employment opportunities and attracted close to US\$58 billion of investment capital.

Sembcorp is listed on the main board of the Singapore Exchange. It is a constituent stock of FTSE Russell Index, MSCI Singapore Index, Straits Times Index as well as sustainability indices including FTSE4Good Index and several MSCI ESG indices.

For more information, please visit www.sembcorp.com.

* Total gross capacity assumes 100% ownership of assets, including projects secured and under construction, and an acquisition pending completion.

ANNEX

About Alinta Energy

Alinta Energy (Alinta) is one of Australia's leading integrated energy companies and the only energy player with a strong, vertically integrated presence across both the East and West Coasts of Australia. It serves almost 1.1 million customers nationwide and operates a diversified portfolio of 3.4GW of installed and contracted generation capacity across coal, gas, wind, and solar.

Alinta is a leading player on the West Coast, holding 19%⁶ of electricity generation capacity in the Wholesale Electricity Market and 53%⁷ of residential gas retail, alongside a leading Commercial & Industrial market share. On the East Coast, its Loy Yang B Power Station provides cost-competitive, flexible baseload generation and essential system services in the Victorian region of the National Electricity Market.

With one of the highest dispatchable portfolio availabilities in the market at 93%⁸ combined with a low-cost generation fleet, Alinta delivers strong cash flows to fund its growth and support the energy transition. The company's 10.4GW development pipeline spans onshore and offshore wind, pumped hydro and firming systems.

Info on Australia Market Fundamentals

Australia, an AAA-rated developed country, offers a stable regulatory environment that supports long-term investment. To help drive the transition to net zero, the Australia government has set a target to reduce emissions to 62-70% below 2005 levels by 2035, and a legislated 2050 net zero goal.

⁶ Generation share based on FY2025 AEMO generation data accessed via OpenNEM. Alinta Energy's generation includes gross owned and contracted assets

⁷ Market share from Economic Regulation Authority Western Australia's energy dashboard based on number of energy customers

⁸ Source: AEMO. Average availability of Alinta Energy's portfolio between FY2021 to FY2025 was 93%, compared to an average of 76% for peers

It is estimated that 200GW of solar, wind and storage is required by 2050, requiring a substantial investment in new renewable energy projects⁹. This significant demand for clean energy solutions provides Sembcorp with further potential capital investment opportunities to grow its renewables portfolio and low-carbon solutions in Australia.

These strong fundamentals and supportive policies create significant opportunities for disciplined, long-term investment in renewables and firming systems, making Australia a highly attractive market for long-term growth.

⁹ AEMO 2024 Integrated System Plan report